

**MFP STAKEHOLDER SUCCESS FACTORS BREAKOUT GROUPS**  
**April 25, 2006**

**Introduction**

Attendees of the April 25, 2006 MFP stakeholder kick-off meeting participated in breakout sessions to answer the following questions:

**My hopes for the ILP stakeholder process are \_\_\_\_\_.**

**My fears about the ILP stakeholder process are \_\_\_\_\_.**

**How can I/my organization/agency contribute to the success of the ILP stakeholder process?**

**How can the ILP stakeholder group as a whole ensure a successful process?**

**Any other creative ideas folks want to share?**

Stakeholders wrote their responses on flipcharts which have been typed below with only minor edits have been made.

**Group 1**

**Hopes**

- Process fosters honest and constructive communication and understanding of everyone's interests
- Clear and precise understanding (why? Where are they coming from?)
- Ensure fire safe and healthy forest issues are addressed

**Fears**

- Bad history w/Relicensing process will get in the way
- Pre-conceived ideas about other stakeholders will get in the way (2)
- People might get stuck in their positions

**Contribute to Successful Process**

- Participate and stay engaged throughout the process
- Take the risk of not being perfect
- Be creative and think outside the box
- Trust that creativity will be rewarded
- Learn from other Relicensing efforts but don't be limited by them
- Everyone put forward the stake of the group you represent
- Reach out to the whole team to attend meetings
- Review documents in a timely manner
- Reach out to others who miss a meeting to inform and include them
- Collaborate, don't be positional
- Sit in a circle
- Mix seating (so not all PCWA together, etc)
- Provide feedback on process to facilitator and PCWA

- Minimize acronyms
- Change locations of meetings

## **Group 2**

### **Hopes**

- Gain knowledge – keep process transparent and on course
- Long term – develop comprehensive settlement that recognizes and substantively provides for interest of all stakeholders
- Open/honest collaborative long lasting relationships

### **Fears**

- Contain the greed – disproportionate pressure by interest groups
- We won't attain a comprehensive settlement
- Data will not be presented in an unbiased/honest manner
- Stakeholders don't share their interests upfront
- Working through "late arrivals" issues

### **Contribute to Successful Process**

- Forest Service has a lot of technical expertise; "add value" explaining in a low-tech way
- Participation in a full/honest way
- Participate fully, approach solution – big picture of who this new license conditions serve
- Become educated about project and relicensing process
- Understanding everybody's interests
- Being a positive representative to the public regarding the process
- Approach fixing process issues with a positive attitude
- Reach out to interests groups that are not present in process, encourage them to engage
- Each interest group should reach out to the "like-minded" groups
- Encourage testing out agreements reached to better understand ramifications of what we say as "the agreement"

### **Other Ideas**

- Quarterly/semi-annual PCWA newsletter
- Stay in contact with other relicensing processes
- Schedule field trips
- Have FERC representative speak to this group on "what works" (can licensee encourage FERC to show up)
- (PCWA) combine NEPA and CEQA work – timely Relicensing

## **Group 3**

### **Hopes**

- Timely distribution of materials open and transparent, therefore, end up with study plans, and not end up with disputes.
- Re-balancing of natural resources.

- Make sure the resource agencies are committed to an adequate level of participation to keep the process moving forward on time.
- That the studies, and integrity of the analytical processes, are defined well in advance, so that after the data comes in, the studies and methods will not be re-debated (avoid scope/date creep)
- That the process remains open, and does not lead to confidentiality statements and restrictions

### **Fears**

- Concerned that FERC may not be able to review and respond to all of the relicensing applications that are coming due in 2013

### **Contribute to Successful Process**

- Participate
- Be informed
- Be prepared
- Know your authorities
- Be politely persistent
- Respect and equally value the input of others

### **Group 4**

#### **Hopes**

- Preservation of water rights
- Protect beneficial uses
- Watershed relationship – upstream influences
- Maintain aquatic TES species (include sport fishery) and their habitat
- Transportation access – maintenance
- Accounting for and responding to impacts on recreation resources
- Maintenance of funding for watershed management
- That the process will work

#### **Fears**

- The process doesn't work
- Don't benefit from lessons learned in other Relicensing proceedings
- Consultants are biased
- Historical/existing and study data are not shared
- Re-operation of reservoirs for other purposes (i.e., flood control)

### **Contribute to Successful Process**

- Participate in meetings
- Be timely in review and response of materials
- Share accurate information – speak up to refute inaccurate information
- Be open/honest

### **Creative Ideas**

- Integrate CABY with MFP Relicensing
- Make the process fun (to promote interaction)

## **Group 5**

### **Hopes**

- Timely agreement PM&E that addresses ALL parties interests
- Better understanding of relicensing process and MFA system
- Understanding interests and goals of regulatory agencies
- Efficiency on process, i.e., meetings
- Bring stewardship community together to ensure long-term health of watersheds

### **Fears**

- ILP speed might be too fast
- Time investment is daunting
- Inefficient meeting process – time drain
- Fear study period will be too short for decision-making
- Fear of not reaching agreement
- Fear of avalanche of data with no context - make sure data is valuable
- Study plan development is PCWA responsibility; fear is that the study development will fall to resources agencies/participants
- Fear that we won't have ongoing and meaningful collaboration from participants

### **Contribute to Successful Process**

- Getting involved
- Clearly articulate interests/be flexible in how interests are achieved
- Share successes and data from other relicensings
- Leave baggage from other relicensings and keep an open mind
- Coordinated/consolidated input from conservation/recreation groups/clearinghouses
- Meaningful/thoughtful comment
- Sharing info from corollary processes
- Gather input from participant network

### **Contribute to Successful Process**

- Don't hold back interests, speak up
- Offer up information, don't assume that others know what you know
- Understand project operations clearly
- Come prepared/read material ahead of meetings
- Continue updated timelines with specific dates for release of documents, comments, finalization of specific dates
- Ensure record of meeting notes, decisions (including tentative decisions) is documented
- Action items recorded
- Clear agendas
- Understanding roles of PCWA team and other participants' roles
- Adequate logistics – wireless, conference calling
- Facilitation – keep on task, fair
- Timeline – negotiations/settlement
- Develop protocols for negotiations

## **Other Creative Ideas**

- Field trips!! Springtime

## **Group 6**

### **Hopes**

- Collaborative – care of resources and optimal use of resources for public good
- Stay engaged through long and complicated process
- Utilize information gathered through this process to build information base for management of public lands in the future
- Continue collaborative process after licensing (resolve ongoing issues)
- Licensees in region/area work together
- Water flows benefit fisheries and aquatics

### **Fears**

- Not truly collaborative, ultimately optimal use to meet public and resource good not served
- Excluded from process
- The staff or time needed to fully participate in this or other licensing projects that are upcoming
- Collaboration falls apart
- New issues emerge and things are viewed license by license instead of as a “region”
- Change in stream flows detrimental to fish and aquatics

### **Contribute to Successful Process**

- Outreach
- Identify issues up front
- Stay engaged
- Meet deadlines
- Support healthy resource
- Forthcoming in interests and values
- Acceptance of work that needs to be done to reach goal
- Identify all the stakeholders and try to engage them
- Sharing interests/values
- Optimal benefit for resources/people describe minimal parameters
- Understanding values/interests
- PCWA upfront about economic goals
- Build and nurture trust/open relationship
- Opportunity for public – ALL public benefit

### **Creative Ideas**

- Think into the future – next license period (to make informed decisions, data bank)
- Sharing values and interests